





@ Management and Resources Development Initiative (MRDI)

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Management and Resources Development Initiative (MRDI)

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MRDI, for the first time is going to publish Annual Report as an official document in a compiled volume. Over the past years periodic and final reports on projects had been prepared and used to be prepared for internal documentation and to abide by donor's requirement. This had been considered good enough for project based activities so far.

Things now have started changing. MRDI is striving to grow as a sustainable organization in attainment of its stated vision and mission. Publication of this Annual Report is an important step towards compliance of voluntary disclosure of information.

This report is a compilation of the projects and activities implemented during the fiscal year 2009-10. The interventions have been broadly divided into two categories - capacity building and advocacy.

As mandated by its overall goal, MRDI, like previous years have undertaken a number of capacity building initiatives for the media and the journalists during the reporting period. In course of its growth, MRDI plans to develop a journalism training institute from the feeling that there is a demand for such an institute led by the professionals. As an initial step MRDI partnered with the leading English daily of the country The Daily Star in providing in-house basic training to the fresh appointee journalists. International journalism trainer Ralph Frammolino worked in the newsroom of The Daily Star for two months to provide hands-on training to the reporting and editing staff. Demands for buying in training have been placed to MRDI by some other media houses.

MRDI played a vital advocacy role in popularizing corporate social responsibility (CSR) and right to information (RTI) issues. CSR, as we believe, will promote sustainable development and RTI will substantially contribute to ensure transparency and accountability. Significant impact of our advocacy efforts is already visible.

Over the years MRDI has been able to demonstrate its steady growth in terms of programme expansion, networking and image building. We believe, with our concerted efforts and firm commitment we can sustain the pace of this growth in the coming days. We extend our thanks and gratitude to our development partners, state policy makers, resource pool members, corporate leaders, academics, journalists and media houses for their sincere support and cooperation to us. This support and partnership, we believe, will continue in the days to come.

MISSION

To endeavor for developing the standard and quality of media, skill & ethics of the media professionals, physical and mental health and well-being of the people and empowerment of women, adolescents, children, minority and other marginalized section of the population.

VISION

MRDI, a multi-disciplinary, not-for-profit, nongovernment organization as well as a company limited by guarantee is engaged in a wide spectrum of social development activities and seeks to render services to national and international organizations, both in the public and the private sectors.

GOAL

In order to attain the mission and realize the vision, MRDI has set its goal to raise the standard of mass media and media professionals, facilitate welfare of the target population through advocacy, policy modifications and proper utilization of media.



- a. Implementing RTI in a pro-poor approach
- In-house training in media houses to improve and strengthen their individual capacity in an effective way
- Media Advocacy to bring forward voters' issues for strengthening democracy.
- Maximizing development impact through media relations
- e. Poverty reduction through mainstreaming CSR funds in development interventions
- Utilizing electronic media as an effective platform to raise the voice of mainstream youth against extremism and terrorism
- g. Establishing better linkage between journalists and business community to promote business and entrepreneurship
- Facilitating smooth transition to new economic order through journalists' understanding of global economic and trade negotiations
- Sensitizing media to facilitate safe female migration
- Facilitating effective reporting on health and child nutrition
- Assisting the media in practicing ethical journalism



MRDI'S MANDATE

To achieve its stated goal, MRDI undertakes most of its activities in two approaches. Firstly, capacity building of media and the journalists through issue specific and need-based training and orientation programs. Secondly, advocacy at different levels including policymaking bodies, institutions, professional groups, civil society and the community as a whole. Some activities cover both the capacity building and advocacy approaches. In addition, MRDI implements some special activities, events and campaigns within and beyond its plan.

OUR PROJECTS

During the year 2009-2010 MRDI implemented a number of projects with the support of different development partners which covered capacity building, advocacy and relevant areas. An account of these projects is given below:

CAPACITY BUILDING PROJECTS I

Building Capacity of Journalists on Ethical Child Reporting

The project, supported by UNICEF and initially taken for one year has been extended for another 3 months ending in September 2010. The project aimed to create an enabling environment in the media houses in practicing high standard of journalistic ethics on reporting on children by increasing the capacity of journalists.

In Bangladesh, media institutions are still in their infant age. Since the restoration of democracy in 1991 a boom in print and electronic media is visible but training of journalists on media ethics has been very few, if not none. In absence of awareness about ethical responsibilities, reports and visual contents that appear in the media often harm the people in focus. This happens more so in case of children.

Often their rights are violated and their lives are put at stake socially through unethical and often unintentional practice of journalism. To address this problem, MRDI with the support of UNICEF took up this initiative to make the media houses understand and establish their own ethical standards and then ensure its practice by the journalists.



PROJECT ACTIVITIES

- Content analysis/baseline survey of selected media on children in Bangladesh news media
- Training module development
- Capacity building of journalists
- Publishing handbook on journalistic ethics
- Publication of the baseline survey report : Children in Bangladesh news media

OUTPUT

- Key areas for capacity building identified through a baseline survey on journalistic ethics in child reporting
- A training module on ethics of child reporting developed for journalists
- A total of 350 journalists working in national and local newspapers developed their skills and knowledge on ethical reporting on children

A VISIBLE CHANGE

Very few of the national media houses maintain their code of ethics in documented form, which is essentially required for high ethical standard of reporting. The survey team of MRDI found none of the local newspapers having their code of ethics in place. At the end of the training and consultation meetings, five local media houses have developed their own code of ethics.

Training on Right To Information Law

MRDI is working for using the RTI law as a tool of curbing corruption in the development works. Through the RTI and government oversight project, MRDI implemented a series of successful and effective training and advocacy programs all over the country with support

form USAID PROGATI. The project aimed to increase understanding among journalists, civil society representatives and government officials of the content and use of the Right to Information Act government oversight activities and investigations.



Who

says what

"The training is appropriate for the ACC officials and will help them play their role properly in implementation of the RTI Act and serve the people with required information."

Muhammad Zamir
Chief Information Commissioner

"This training opened my eyes in digging out corruption. We are now able to find the inconsistencies in the actions of the administration officials. The officials cannot now keep information secret as they did in the past."

Mohon Akhand Bureau Chief, Daily Samakal, Bogra

"Everyone is now aware of the public procurement rules. The training reduced the scope of corruption by giving advertisements of tender for development work in unknown newspapers."

Mobinul Islam Mobin Editor, Gramer Kagoj, Jessore

"I got the handbook on Right to Information. It's easy to read and very helpful for us to build our journalistic career."

Md. Wali Newaz District Correspondent New Age, Faridpur

"Civil society organisations must act as a bridge to elicit information, using the new law, that will serve the interests of the poor and marginalised as inequality of access to information reflects disproportion."

Hasibur Rahman Executive Director, MRDI



PROJECT ACTIVITIES

- In-house training for journalists on the use of RTI law in investigative reporting
- Training for CSOs on using RTI to monitor government service delivery
- Training for government officials on implementing the law
- Journalists' field visits
- Handbook for journalists on RTI

OUTPUT

- 380 journalists from national and local media developed their capacity on investigative reporting. Their knowledge increased on RTI law.
- 74 members of 43 CSOs from Khulna and Chittagong trained on RTI law. Their knowledge increased.
- 100 officials from Anti-Corruption Commission trained on implementing RTI law. Their knowledge increased.
- A handbook for journalists "Sangbadikotay Tottho Odhikar Ain" published and distributed.

A VISIBLE CHANGE

- The coverage of investigative reports on corruption and irregularities increased remarkably after the trainings that focused on the use of RTI Act in collecting information from government offices and dealing with corruption issues.
- The local level journalists never knew the Public Procurement Act (PPA), Public Procurement Rules (PPR) and Right to Information Act. After the training, they started using these laws and rules while reporting corruption issues.
- = The training helped the reporters build rapport with the Central Procurement Technical Unit (CPTU) of the Planning Ministry and dig out investigative stories on corruption using the sources.
- Gramer Kagoj, a daily published from Jessore, conducted an investigation on RTI Act in one upazila of the district. The reporter asked people from various occupations and government officials, but none of them had ever heard of the law. So there was no question of seeking or providing information.
- As requested by the ACC Chairman, MRDI during the training collected views of 100 officials on which points should be disclosed and which should not. MRDI also assisted ACC to develop a policy of information disclosure.

SUCCESS STORY

The government is going to relax public procurement rules that will eventually allow inexperienced contractors to participate in bidding for development work. The move aims to award a bulk of the contracts to the novice ruling party men. The government has taken the move despite the development partners' concern that it would encourage corruption and lead to substandard development work. Around 70-80 percent of the budget for annual development programme, involving around Tk 25,000 crore, is spent on....

This is the excerpt of a report published in the leading Bangla Daily Prothom Alo in 2009, which focused on how public procurement is infested by corruption by a clique of vested interest groups and how the government deliberately makes policies that encourage corruption. This was a very interesting investigative report on corruption by Shawkat Hossain of the Prothom Alo, who was present in all the training sessions.

The Prothom Alo ran the report soon after an in-house training of journalists on 'Investigative reporting on corruption and the use of RTI Act" organised by Management and Resources Development Initiative (MRDI) under a USAID-PROGATI funded project.

The training helped the reporters build rapport with the Central Procurement Technical Unit (CPTU) of the Planning Ministry and dig out investigative stories on corruption using the sources.

Training Journalists to use Bangladesh Demographic and Health Surveys

This USAID ICF-MACRO supported project aimed to build capacity of journalists to effectively report on health issues. Journalists covering health beat of media houses often use data and service statistics received from different sources for preparing their reports. Bangladesh Demographic and Health Survey (BDHS) report is the most credible and official document of health information. Deriving data from the document, analyzing and using



them in reporting need specific skills. To equip the journalists with this skill, MRDI with the support of USAID and ICF-MACRO took up this capacity improvement project.

PROJECT ACTIVITIES

- Needs assessment through news content analysis of 10 national and 10 local newspapers and 4 TV channels
- Developing training content
- Residential training for national and local level journalists
- Fellowship for national and local level journalists
- Study circles

OUTPUT

- 18 journalists from national media and 20 from local media developed their capacity on health reporting.
- A total of 68 health reports and articles (31 in national newspapers, 37 in local newspapers) and 5 TV reports prepared by 20 fellow journalists under this project published/telecast.
- 10 fellows of national media participated in two study circles to discuss use of BDHS data in reporting.

A VISIBLE CHANGE

One of the fellows, Mintu Deshwara, a staff reporter of the daily Shyamol Sylhet, reported that manpower crisis had crumpled family planning program in Sylhet. After the Shyamol Sylhet published reports on this issue, the authorities took steps to address the problem, Recruitment of manpower is already in progress.

One of the fellows, Mahbuba Zannat, a staff reporter of The Daily Star, received the World Population Day Media Award 2010 from the Ministry of Health and Family Welfare for an article on maternal mortality which she prepared under the fellowship program.

Training of Trainers on Business Journalism

Business and economy is an important beat in print and electronic media. Over the years MRDI, in collaboration with Swisscontact Katalyst has been working to improve the quality of business reporting and expanding business news coverage in media, MRDI conducted a number of training programs to enhance the capacity of journalists in business reporting. To give this initiative a stronger base and a sustaining effect, MRDI felt the need to create a pool of trainers to run on-the-job and formal training in business journalism. With this aim in view two training modules were developed for the course by a team of experts including two international journalism trainers Martin Mulligan, Senior Sub-editor and writer, Financial Times, UK, and Robert Powell, Financial Journalist, BBC. A Training of Trainers (ToT) on Business Journalism was designed and a weeklong residential training was conducted by MRDI. Fifteen journalists, mostly gatekeepers, from print and electronic media participated in the ToT. A pool of local and foreign resource persons conducted the training.

During the course the participants were imparted practical knowledge that made them able to train others on writing stock market reports, analyzing financial statements of companies,



doina research for business reports and all other major aspects relating to business journalism. accountancy skills were also enhanced that will help them in doing better financial reports.

3-day refreshers' course was organized trained the participants after two months to follow up the training outcomes.

PROJECT ACTIVITIES

- Assessing the training needs on business journalism of the media houses
- Development of training module
- Organizing a week-long residential Training of Trainers (ToT) on Business Journalism
- Organizing a 3-day refreshers' course

OUTPUT

- Two training modules on business journalism training developed for print and electronic media
- Fifteen journalists from print and electronic media houses developed their capacity as business journalism trainer
- The trained journalists sharpened their skills as trainer through a refreshers' course

A VISIBLE CHANGE

Through this training MRDI developed core group of business journalism trainers. These journalists will later act as in-house trainer and contribute to long-term capacity development of media houses.

MRDI utilized training expertise of Showkat Hossain, News and Business editor, The Daily Prothom Alo and Zulfikar Ali, Special Correspondent, ntv. They have proved themselves as good trainers in various training courses for the mid-level and senior business ioumalists.

Media Capacity Building on Disaster Reporting A Needs Assessment Study

Though Bangladesh is often cited as a country that manages natural disasters efficiently, the Bangladesh media cannot make similar claim. Reports on disasters are mere formulaic — first there are the horror stories of humanitarian crisis, followed by reports about the government or administration's apathy to people's suffering and finally the mismanagement and misappropriations of relief goods by local government officials. It is like reproduction of the same story with a few changes in casualty figures, dates and places of occurrence.

Today the whole concept of disaster management has undergone a basic change. The focus is now shifting from emergency management to risk management. Media experts are of the opinion that the media also need to reset its focus and priorities in similar lines. Today disaster reporting is much about informing and educating people as well as influencing policy decision to contribute to disaster risk reduction as it is about documenting disaster inflicted human suffering and relief operations. There has been a few training workshops for journalists on this issue. But there is an obvious lack of quality professional training facilities to equip journalists with skills required for producing good disaster reports. To bridge this gap MRDI with the support of UNESCO took the initiative of developing capacity of media and the journalists in disaster reporting. Before going for capacity building interventions, a needs assessment study was conducted which aimed to identify weaknesses in media reporting and develop training module or content for the journalist training.

METHODOLOGY

Following methodologies were applied in conducting the needs assessment study:

- Content analyses of the relevant reports of 6 national newspapers and 4 TV channels
- Questionnaire survey by interviewing 5 reporters covering disasters from national media
- Key informant interviews involving 5 experts in disaster management and mitigation
- Focus group discussion: Four sessions involving victims and experts

MAJOR FINDINGS OF THE STUDY

- TV & newspapers dominantly cover floods, cyclones
- Coverage of Bangla dailies is almost double compared to that of English dailies
- TV and newspapers focus more on relief, sufferings and social impacts and pay least focus on scientific explanation, forecast & rescue
- Local correspondents get prominence in Bangla papers
- Dhaka-based staff reporters write most disaster reports with great use of local correspondents
- Local correspondents give more inputs in covering cyclone
- Media is dependent on events

KEY RECOMMENDATIONS

- Media focus on long term impact needed
- More reports on risk reduction needed
- Sufficient time is required by the reporter for adequate information

Mainstreaming CSR to Address Poverty (MCAP)

MRDI undertook an initiative in partnership with Manusher Jonno Foundation (MJF) in the year 2006 to sensitize the corporate sector and the media on CSR and how CSR funds could effectively be used for supporting sustained development efforts. The year-long programme had been able to provide a strong message to both corporate professionals and media people; if properly guided and channeled, CSR funds could not only be used on edge of the society's needs, but also utilized to tackle core development issues.

On completion of that initiative, MRDI, on its part, strongly felt through its engagement with the corporate sector that for CSR funds to flow to the priority areas for supporting pro-active moves, a clear roadmap has to be shown to the corporate professionals. With this view in mind, it took another initiative to meet the pressing development challenges of underprivileged communities with CSR funds to help reduce poverty and mitigate deprivation.

INITIATIVES

In pursuance of advocacy for CSR, MRDI put forward some model interventions that can be implemented with CSR support. It could convince the corporate sector throughout the country to take part in this sustainable approach of development to build a caring society. The corporate community also expressed interest in being involved in similar activities in future. MRDI has also taken initiative to develop awareness among local organizations to utilize CSR support as an alternative fund for development.

TV talkshow on CSR and newsletter CSR Review played a vital role in bringing about a positive change in mindset regarding conceptual clarification and contextual aspects of CSR. Discussions and constructive debate among academics and the business community have brought the CSR issue in limelight.







MRDI initiated policy advocacy for CSR by addressing policy makers through roundtable and meetings. Governor of Bangladesh Bank and Chairman of the National Board of Revenue (NBR) extended their support to MRDI in this advocacy initiative by assigning two of their high officials to work with MRDI team as advisers on CSR. After an exclusive meeting with the NBR officials MRDI team provided technical assistance in revising the SRO on policy support to CSR. Appreciating the initiative of MRDI, the Chairman and Members of NBR committed to work together in future in popularizing CSR.

SUCCESS STORY

Better Living of Basatpur Women AN INITIATIVE FOR THE PEOPLE AND OWNED BY THE PEOPLE

Women of Basatpur no longer want to cross the border in search of their livelihood. For generations, a large number of the young women of this village under Jessore district have been victims of harassment and violence during their migration to the neighboring country. The women, their family members and the community people now firmly desire to break the chain of this irregular migration that brings small earning and causes huge suffering to the women. But they don't know the way. They need support and guidance. MRDI, as a part of its CSR advocacy has come up with the much needed support.

The investigation team of MRDI after in-depth discussions with the women and local people found that skills development on tailoring and embroidery would be a suitable option for their livelihood. A plan for establishing a training centre in the locality was developed accordingly. To materialize the plan, MRDI initiated to procure necessary funds from the corporate sector, seek institutional support from a credible NGO working in the locality and mobilize participation of the local community. During this process of implementation MRDI officials held several meetings with the community and the target beneficiaries. Realizing importance of the initiative, the local community donated a piece of land for the proposed centre in a suitable location. Constructing a tin shed building is now under process.

This contribution of the community is very significant in terms of sustainability and ownership of the initiative. They are actively participating in materializing the homegrown idea of empowering women and protecting their rights and dignity. The collective efforts have developed in them a sense of belongingness to the initiative, MRDI has succeeded in creating this sense of collective ownership.

Instead of looking at the border, women of Basatpur now keep their eyes around their home, their lovely motherland. They dream for a stable and better life. Their brothers in the community are with them. MRDI plays the role of catalyst in making the desired change. This is a good example of community participation and sustainable development effort.

MRDI'S CSR ADVOCACY: THE EYE OPENER

What is CSR? Why CSR? How CSR? These questions are asked frequently these days. Answers differ. but discussions go on. Business leaders, academics, policymakers, civil society members, NGOs and development partners now talk about Corporate Social Responsibility (CSR) with a level of importance that could not be found until recent past. Debates and interactions on CSR, philanthropy, charity, compliance and corporate governance take place over media, in seminars and meetings. CSR is now being discussed as an issue of social development and inclusive growth.

This change has not taken place overnight. Over the past few years MRDI took up two specific issues for advocacy: firstly, corporate governance and secondly, corporate social responsibility. MRDI team had frequent interactive meetings with the people at the policy level to share the conceptual and contextual aspects of CSR in Bangladesh. Seminar, roundtable and consultative meetings on CSR made the issue much discussed among the stakeholders. MRDI publishes newsletter and produces TV talkshow on CSR.

MRDI team had exclusive meetings with officials of the highest level of NBR and Bangladesh Bank. Both the Governor of Bangladesh Bank and Chairman of NBR appreciated the initiative of MRDI in popularizing the issue of CSR and committed to extend their support. At the request of MRDI, Bangladesh Bank and NBR allowed two of their high officials to be included in the CSR advocacy team. of MRDI as advisers. This decision has given MRDI greater access to the policy planners and also facilitated approaching the business community. Support from such a high level is a significant achievement of the project. This has opened up an opportunity for MRDI to work together with government for advocacy and promotion of CSR.

RTI and Government Oversight Project

Advocacy for RTI Act is very crucial for Bangladesh to popularize it among various sections of the citizens who are potential users of the law. MRDI believes RTI Act will remain unused or ignored without an effective campaign for it. That is why MRDI organized a series of consultations at Chittagong, Khulna, Rajshahi and Barisal divisional headquarters. MRDI conducted a questionnaire survey among the stakeholders of Sylhet division too.

The stakeholders of the law including government officials and professionals attended the

meetings and discussed what to do for effective implementation of the law. They highlighted the strengths and weaknesses, challenges and opportunities in their respective division in the implementation of the RTI Act. Findings of the consultation meetings and the National Seminar will help the policymakers and others concerned to set strategies for implementation of the law properly.



Campaigning and Advocating for the Achievement of the Millennium Development Goals (MDGs) in Bangladesh

The challenges of achieving Millennium Development Goals (MDGs) multidimensional and interlinked. As а potential measure to face these challenges MRDI took an initiative of strengthening media to serve as an effective public watchdog in this regard. Effective communications can



educate people and make them aware about their needs and entitlement from the society and state. MDGs cannot be achieved by working one way, rather it needs coordinated approach. Media can play the role of coordinator to bridge the gap between the initiatives and core needs. Increased capacity of journalists will ensure coverage of MDG issues in the media and will develop a better governance environment through free flow of information.

Keeping this in view MRDI took up a six-month project to increase transparency of government's poverty reduction and MDG implementation programs through greater media coverage by enhancing capacity of journalists with the support of UNMC. Activities of the project mainly focused on capacity building of journalists and media advocacy. A handbook on MDG for the journalists written by senior journalists and media gatekeepers was published. This helped to create inner urge amongst the journalists for further investigation and knowledge through focusing broadly on the issue. Partnerships were developed with different journalist associations like Parliament Journalists Association and Khulna Press Club.

CONSULTANCY ASSIGNMENT

- Assisted to promote Economic Governance Index (EGI) over media
- Assisted to design Media Communication Strategy on Local Economic Governance Program (LEGP)
- Visited Thailand to see the linkage between ACC, CAG and civil society in combating corruption



PUBLICATION of the year

Handbook

- Reporterer Jonne MDG
- Shangbadikotay Tothho Odhikar Ain

Newsletter

— CSR Review (Volume 2 and 3)

Booklet

— CSR Talk over Television (Phase 1 and 2)

Report on CSR Intervention

For a Caring Society (Phase 1 and 2)



MRDI's contribution

to other initiatives in this year

- CSR Advocacy
- RTI forum to observe "Right to know day"
- Daily Star for conducting on-job training programme
- Health Reporters' Forum to organize Meet the Press with the Health Minister
- Dhaka Reporters Unity to organise orientation on ethical reporting
- Photo Journalist Association to organise a seminar
- Noapara press club to train its members on RTI Law
- Desktop computer to Press Club Jessore for its Library and Information Centre
- Scholarship to one poor meritorious student for higher studies

REPORT ON FINANCIAL AUDIT

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AUDITORS' REPORT

We have audited the accompanying Balance Sheet of Management and Resources Development Initiative (MRDI) for the year ended 30 June 2010 and the related Income & Expenditure Account and Receipts & Payments Account for the period then ended together with accounting notes thereof. The preparation of these financial statements is the responsibility of the Organization's management. Our responsibility is to express an opinion on this financial statement based on our audit.

We conduct our audit in accordance with Bangladesh Standards on Auditing (BSA). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statements preparation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements prepared in accordance with Bangladesh Accounting Standards (BAS), give a true and fair view of the state of the Organization's affairs as on 30 June 2010 and of the results of its operations for the period then ended and comply with applicable laws and regulations.

We report that:

- We have obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purpose of our audit and made due verification thereof;
- In our opinion, proper books of accounts as required by law have been kept by the Organization so far as it appeared from our examination of those books;
- (iii) The Organization's Balance Sheet, Income & Expenditure Account and Receipts & Payments Account dealt with by this report are in agreement with the books of account.

Chartered Accountants

MANAGEMENT AND RESOURCES DEVELOPMENT INITIATIVE (MRDI) **Balance Sheet** As on 30th June 2010

Particulars	Notes	AMOUNT	IN TAKA
Faruculars	Notes	2009-2010	2008-2009
Fund And Liabilities:			
Loan from Directors	4	-	200,000
Outstanding Liabilities	5	401,359	600,112
Capital Fund	6	4,088,138	4,406,937
Accumulated Depreciation	7	2,470,022	1,848,680
Grant Received in Advance from Projects	8	2,482,543	565,012
T	otal	9,442,062	7,620,741
Property And Assets:			
Fixed Assets at Original Cost	9	3,843,790	2,940,922
Current Assets:			
Account Receivable	10	30,250	1,992,701
Advance & prepayments	11	325,000	50,000
Investment in FDR	12	2,039,375	-
Loan to Project	13	62,031	62,031
Security Deposit	14	114,000	112,000
Cash and Bank balances	16	3,027,616	2,463,087
Sub-Total		5,598,272	4,679,819
Grand Total		9,442,062	7,620,741

The Accompanying notes form (1 to 27)an integral part of this financial statementsnt

Manager, Finance & Admin

Executive Director

Signed as per our annex report of even date

ON Franco

Chartered Accountants

MANAGEMENT AND RESOURCES DEVELOPMENT INITIATIVE (MRDI) Statement of Income and Expenditure For the year ended 30th June 2010

Particulars		Notes	AMOUNT	IN TAKA
Particulars		Notes	2009-2010	2008-2009
Income:				
Fund for Programme/Event Management		17	33,497,822	37,648,474
Miscellaneous Income/Bank Interest			117,942	109,269
Administrative & Overhead Charges			595,039	-
	Total		34,210,803	37,757,743
Expenditure:			05 000 000	00 750 407
Programme Cost		18	25,930,906	26,758,487
Salary & Benefits		15	5,636,719	4,504,260
Office Rent			667,575	540,000
Phone, Fax, e-mail etc.		20	347,194	286,436
Utility Bills		21	97,553	99,518
Donation and Assistance		22	115,480	94,250
Audit fees		23	45,000	73,250
Repair & Office Maintenance			369,187	96,728
VAT & Income tax deducted at Source			253,747	354,721
Registration & renewals			76,200	10,000
Bank Charges			17,291	12,726
Conveyance & communication			95,229	82,221
Transportation allowances			240,000	180,000
Printing & stationery			184,608	112,280
Newspaper & periodicals			35,885	23,853
Crockeries			2,506	1,550
Overseas Travel			105,447	
Staff Capacity Building			10,000	-
Advertisement expenses			7,350	61,830
Loss on Disposal of Fixed Assets			1,431	-
Depreciation on Fixed Assets			680,105	606,143
Sub Total			35,720,913	33,898,253
Excess of Income over Expenditure: Transferred to Capital Fund			(708,610)	3,859,490
Total			34,210,803	37,757,743

The Accompanying notes form (1 to 27)an integral part of this financial statementsnt

Manager, Finance & Admin

Executive Director

Signed as per our annex report of even date

Chartered Accountants

MANAGEMENT AND RESOURCES DEVELOPMENT INITIATIVE (MRDI) Statement of Receipts and Payments For the year ended 30 June 2010

Particulars	Notes	AMOUNT	IN TAKA
ratoculats	Hotes	2009-2010	2008-2009
Receipts:			
Opening Cash & Bank Balances:			
MRDI Cash & Bank Balances:	16.01	1,731,303	219,985
Project Cash & Bank Balances:	16.02	731,784	3,554,208
Sub-Total	10.02	2,463,087	3,774,193
Fund for Programme	17	33,467,572	32,390,433
Fund for Equipment Purchase	19	335,080	02,000,400
Grant received in advance	8	1,917,531	565,012
Administrative & Overhead Charges		595,039	
Miscellaneous Income/Interest on Bank Deposit		117,942	109,269
Received against Account Receivable		1,992,701	584,806
Loan from Directors		1,002,701	400,000
Received against previous years expenditure	24	38,231	224,894
Directors Subscription		16,500	
Loan refund from Mr. Sunil Kanti Dey		- 1	5,000
Advance & prepayments		50,000	13,731
Sub-Total		38,530,596	34,293,145
Grand Total		40,993,683	38,067,338
Payments:			
Programme Cost	18	25,733,403	26,249,723
Salary & Benefits	15	5,636,719	4,504,260
Transportation allowances		240,000	180,000
Security money		2,000	.00,00
Office Rent		667,575	540,000
Overseas Travel		105,447	
Advance to Vandors			50,000
Audit fee	23	10,000	-
Utilities Bills (Electricity, Gas, Water etc.)	21	88,611	88,92
Phone, Fax, Internet, Postage etc.	20	335,930	282,408
Repair & Office Maintenance		369,187	96,728
Printing & stationery		184,608	112,280
Bank Charges		17,291	12,726
Conveyance & communication		95,229	82,22
Newspapers & Periodicals		35,885	23,853
Advertisement Expenses			61,830
Crockeries & Cutlaries		2,506	1,550
Donation Account	22	115,480	93,250
Staff Capacity building		10,000	-
Registration & Renewal		76,200	10,000
Investment in FDR		2,039,375	
Purchase of Fixed Assets	26	873,062	596,928
Repayment of Loan from Directors	4	200,000	1,344,380
Advance & Prepayments	11	325,000	
Payment of Outstanding Liabilities	25	548,812	918,472
VAT & Income tax deducted at Source		253,747	354,721
Sub-Total		37,966,067	35,604,251



MANAGEMENT AND RESOURCES DEVELOPMENT INITIATIVE (MRDI)

Statement of Receipts and Payments For the year ended 30 June 2010

Particulars	Notes	AMOUNT	IN TAKA
Particulars	Notes	2009-2010	2008-2009
Closing Cash & Bank Balances:			
MRDI Cash & Bank Balances:	16.01	500,434	1,731,303
Project Cash & Bank Balances:	16.02	2,527,182	731,784
Sub-Total		3,027,616	2,463,087
Grand-Total		40,993,683	38,067,338

The Accompanying notes form (1 t0 27)an integral part of this financial statementsnt

Manager, Finance & Admin

Executive Director

Signed as per our annex report of even date

an Ferrence

Howladar Yunus & Co. Chartered Accountants

Notes to the Financial Statement of Management and Resources Development Initiative (MRDI) For the year ended 30 June 2010

1.00 Legal form & Significant Accounting Principles:

a) Legal form of the Organization:

Management and Resources Development Initiative (MRDI) a multidisciplinary Not for Profit, Non-Government Organization engaged to a wide spectrum of social development activities and seeks to render services to national and international organizations, both in the public and the private sector. MRDI is registered with the office of the Registrar of the Joint Stock Companies & Firms, Government of the People's Republic of Bangladesh under Section 28 of the Companies Act. 1994 having incorporation # C-544 (57)/2003 dated May 13, 2003 as a Company limited by guarantee. It is also registered with the NGO affairs Bureau having registration # 1962 dated 21-09-2004 under the Foreign Donations Regulation Ordinance 1978. Which was renewed on November 19, 2009.

b) Objective of the Organization:

Standard of mass media and media professionals raised; developing modern event management services; physical and mental well being of the enhanced; empowerment of women, adolescents, children, minority and other marginalized sections of the population augmented; development of peoples' education and skills etc.

2.00 Accounting policies

a) Basis of accounting

The accounts have been prepared in a going concern basis under generally accepted accounting principles on historical cost convention and accrual basis.

b) Fixed Assets:

All fixed assets are stated at cost and accumulated depreciation has been shown separately.

3.00 General

- a) The figures in the financial statement represent amount in Taka.
- b) Previous year figures have been rearranged wherever considered necessary to conform to the current year's presentation.

	AMOUNT I	N TAKA
	2009-2010	2008-2009
.00 LOAN FROM DIRECTORS		
Balance as per last account	200,000	1,144,380
	200,000	
Add. Received during the year	-	400,000
	200,000	1,544,380
Less: Paid during the year	(200,000)	(1,344,380)
Balance as on 30th June 2010		200,000
Break-up of the above figure is as follows:		
Dr. Baquirul Islam Khan	-	-
Mr. Tarun Kanti Gayen	- 11	-
Mr. SM Morshed	- 1	
Mr. Iqbal Faruk Milky	- 11	
Mr. Iftekhar Ahmed Chowdhury	- 11	
Mr. Sajedul Murad Bipu	- 11	
Mr. Hasibur Rahman	- 1	200.000
Total		200,000



AMOUNT IN TAKA

		2009-2010	2008-2009
5.00	OUTSTANDING LIABILITIES		
	Balance as per last account	600,112	921,297
	Less: Paid during the year	(548,812)	(918,472)
	Less: Adjusted		(600)
		51,300	2,225
	Add. Provision during the year	350,059	597,887
	Balance as on 30th June	401,359	600,112
	Break-up of the above figure is as follows:		
	Auditors fees	35,000	73,250
	Salary	-	2,000
	Electricity bill & water	8,942	10,597
	Telephone bill	1,622	4,028
	Confidence Refrigeration	90,000	
	Inam Ahmed	51,300	
	Programme cost	-	508,764
	Internet bill (Qubee)	6,165	
	Citicell Zoom	1,384	-
	Grameen Zoom	2,093	
	Prothom Alo Jobs	7,350	
	The Daily Star	197,503	-
	Rahmat furniture	-	248
	Donation		1,000
	Total	401,359	599,887
6.00	CAPITAL FUND		
	Balance as per last account	4,406,937	280,492
	Add. Excess of Income over Expenditure	(708,610)	3,859,490
		3,698,327	4,139,982
	Add: Previous years adjustment account	38,231	266,955
	Add: Directors Subscription	16,500	-
	Add: Fund for Equipment Acquisition (UNMC)	29,000	
	Add: Fund for Equipment Acquisition (DAI)	306,080	
	Balance as on 30th June	4,088,138	4,406,937
7.00	ACCUMULATED DEPRECIATION		
7.00	Balance as per last account	1,848,680	838,287
	Add. Depreciation charged during the year	680,105	606,143
	Add. Depreciation charged during the year	2,528,785	1,444,430
	Add: Adjusted due to Disposal of Assets	(58,763)	404,250
	Balance as on 30th June	2,470,022	1,848,680
		2,112,000	.,0.10,000
8.00	GRANT RECEIVED IN ADVANCE FROM PROJECT		
	Grant received in Advance from MCAP Project	565,012	
	Grant received in Advance from BME Project	-	3,265,340
	Less: Adjusted during the year 2008-09		(3,265,340)
Total	8.1	565,012	
i Otali	Add: Unutilized fund transferred from MCAP Project	1,480,678	565,012
TOTAL	The second secon		
TOTAL	Add: Unutilized fund transferred from DAI Project	436,853	_
	Add: Unutilized fund transferred from DAI Project	436,853 1,917,531	565,012
	Add: Unutilized fund transferred from DAI Project		
Total	Add: Unutilized fund transferred from DAI Project 8.2	1,917,531	
Total	Add: Unutilized fund transferred from DAI Project 8.2 Balance as on 30th June (8.1 + 8.2) FIXED ASSETS AT ORIGINAL COST	1,917,531 2,482,543	565,012
Total	Add: Unutilized fund transferred from DAI Project 8.2 Balance as on 30th June (8.1 + 8.2)	1,917,531	565,012 565,012 692,730 1,023,089



		AMOUNT	N TAKA
		2009-2010	2008-2009
	Refregerator	10,000	10,000
	Telephone Installation	189,537	157,237
	Vehicle	3,900	3,900
	Books	12,682	9,340
	Add: Addition during the year	2,940,922	1,896,296
	Furniture & Fixtures	356,183	91,651
	Office Equipments	575.081	515,402
	Office Equipments & Furniture (MCAP Project)	0.0,00.	401,931
	Books	9.698	3,342
	Telephone Installation	22,100	32,300
		963,062	1,044,626
	Less: written off during the year		
	Furniture & Fixtures	13,179	-
	Office Equipments	25,200	
	Telephone Installation	21,815	·
		60,194	
	Balance as on 30th June	3,843,790	2,940,922
10.00	ACCOUNT RECEIVABLES		
	Balance as per last account	1,992,701	586,545
	Less: Realised during the year	(1,965,093)	(584,806)
	Less: Adjusted during the year	(27,608)	(1,739)
	Add: Provision of bill of contractual job	30,250	1,205,093
	Add: Provision of final installment of BME project		787,608
	Balance as on 30th June	30,250	1,992,701
11.00	ADVANCE & PREPAYMENTS		
	Balance as per last account	50.000	13.731
	Add. Paid during the year	585,500	50,000
		635,500	63,731
	Less: Realised/Adjusted during the year	(310,500)	(13,731)
	Balance as on 30th June	325,000	50,000
42.00	INDESTRUCTION OF THE POP		
12.00	INVESTMENT IN FDR Southeast Bank Ltd, Dhanmondi Branch	1,039,375	
	Southeast Bank Ltd, Orlanmond Branch	1,000,000	
	Balance as on 30th June	2,039,375	
	balance as on som surie	2,035,375	
13.00	LOAN TO PROJECT		
	Balance as per last account	62,031	62,031
	Add. Loan Issued during the year		
	BME Project		2,000,000
	UNMC supported Project	550,000	
	Unicef supported Project	560,000	
	Macro Supported Project	225,000	-
	MCAP Project	300,000	-
	DAI Supported Project	2,102,031	2 062 024
	Less: Realised/Adjusted during the year	2,102,031	2,062,031
	BME Project		(1,240,000)
	UNMC supported Project	(550,000)	
	Unicef supported Project	(385,000)	-
		CODE DOO	
	Macro Supported Project	(225,000)	-
	Macro Supported Project MCAP Project DAI Supported Project	(300,000) (255,000)	



			AMOUNT I	N TAKA
			2009-2010	2008-2009
			387,031	822,031
		tment for mutual treatment during the year		011,001
	BME Project			(760,000)
	DAI Support	orted Project ed Project	(175,000) (150,000)	-
		on 30th June	62,031	62,031
	o E O U D I T			02,001
14.00	SECURITY I		12,000	12,000
	Grameen Zo		2,000	12,000
	Against Office	ce Rent	100,000	100,000
	Balance as	on 30th June	114,000	112,000
15.00	SALARY &	BENEFITS		
	Grade I	(One Person)	1,428,312	-
	Grade II	(3 Persons)	1,965,506	
	Grade III	(1 Persons)	386,800	
	Grade IV	(12 Persons)	1,598,934	
	Grade VI	(4 Persons)	257,167	
	Total		5,636,719	
16.00	Cash & Ban	k Balances:		
		sh & Bank Balances:		
	Core Accour	4 9	500,434	1,731,303
		ounts (16.20)	2,527,182	731,784
	Total		3,027,616	2,463,087
16.01	Core Accou	int:		
	Cash in han	_	7,991	3
		theast bank (CD-11100006616)	9,095	3,711
	Total	Ltd. STD 31000469/138310800000192	483,348 500,434	1,727,589
			000 101	1,101,1000
16.02	Project Acc			
		d (MCAP Project)	4,749	3,901
		theast Bank (STD-13100001087) FSJN ne Bank (STD-13831060012431) Macro	1,462 436,853	2,982
		ne Bank (STD-13831060000188) MCAP	2,040,941	661,111
		ne Bank (STD-13831020011650) Unicef	21,658	-
		ne Bank (STD-31000457) BME	-	63,790
		ne Bank (STD-13831020012999) DAI	21,519	
	Total		2,527,182	731,784
17.00	FUND FOR	PROGRAMME		
	The Delegat	ion of the European Commission	-	7,709,654
		onno Foundation	9,111,292	6,018,675
	Katalyst		3,817,799	5,675,519
		Republican Institute (IRI)	-	3,670,071
	The Asia Fo	Commission, Bangladesh	742,800	9,587,260 205,500
	BMB Mott M		742,000	959,100
	Unicef	acconaig	5,396,392	730,000
	DAI-Progati		10,494,675	3,092,695
	Macro ICF		4,076,548	
	UNMC		1,463,427	
	UNESCO		617,250	-
	The Daily St	ar	30,250	



		AMOUNT	IN TAKA
		2009-2010	2008-2009
	Lance Count Baseland in advance	35,750,433	37,648,474
	Less: Grant Received in advance Manusher Jonno Foundation (MCAP Project)	(1,480,678)	
	Macro ICF (Health Project)	(436.853)	
	Fund Received for equipment Purchase (UNMC)	(29,000)	
	Fund Received for equipment Purchase (DAI-Progati)	(306,080)	
	Total as per Income & Expenditure Account	33,497,822	37,648,474
	Less: Account Receivable	(30,250)	(1,992,701)
	Less: Last years balance of Grant of BME Project	,,	(3,265,340)
	Total as per Receipts & Payments Account	33,467,572	32,390,433
18.00	PROFRAMME COST		
	Paid during the year	26,068,483	26,249,723
	Less: Fund for Equipment Purchase	(20, 200)	
	UNMC Project DAI Project	(29,000)	-
	Amount for Receipts & pauyment Account	(306,080)	26,249,723
	Add. Provision for outstanding bills	197,503	508,764
	Income & Expenditure Statement	25,930,906	26,758,487
	•		
	Details are as follows		
	A study on Media Influence on Public Policy in Bangladesh:		934,500
	Investment Climate Perspective		934,500
	"Capacity Building of Media Professionals on Election		
	Reporting" And "Capaciate mainstream Media houses of		
	Bangladesh to hold the Political parties accountable for		2,445,823
	their Election Manifestos and campaign Commitments		2,770,020
	through political Reporting* And *Media Monitoring		
	Activities"		
	EU Jamburee 2008	-	105,110
	Fellowship for Journalists to Promote Initiatives for		
	Improving Maternal & Neonatal Health and Reduce	-	455,035
	Mortality		
	Designing of a Media Communication Strategy for the	_	136,000
	LEGP	11.1.1.1.1	
	Bridging Media and Ethnicity	33,218	5,487,837
	RTI In-house Training for Journalists	1,559,707	1,974,584
	Training of Trainers on Business Journalism	2,712,806	499,799
	Facilitating Journalists Association Linking SMEs and	270,088	2,010,077
	Developing SME Pages with Local Media Houses	270,000	2,010,011
	Building Capacity of Journalists on Ethical Child Reporting	4136875	
	by Unicef	4130073	-
	Provision of Services for Campaigning and advocating for		
	the achievement of the Millennium Development Goals	1389832	
	(MDGs) in Bangladesh by UNMC		
	Training Journalists to use Bangladesh Demographic and	2020004	
	Health Surveys by Macro International Inc.	3039381	
	RTI and Government Oversight by DAI-Progati	5451588	
	"Sharing Session on Millennium Development Goals (MDG)		
	Guide for Parliamentarians" And "Local Economic	405.329	
	Governance Programme" by Asia Foundation And	403,328	
	On-the Job training for The Daily Star Journalists	508,712	



		AMOUNT	IN TAKA
		2009-2010	2008-2009
	Media Capacity Building on Disaster Reporting Supported	529,671	
	by UNESCO.	E002200	2 227 424
	Mainstreaming CSR to Address Poverty Amar Bangladesh Phase II	5893699	3,867,464 8,806,313
	Walk the World		35,945
	Total as per Income & expenditure Account	25,930,906	26,758,487
	Less: Outstanding Cost	(197,503)	(508,764)
	Total as per Receipts & Payment Account	25,733,403	26,249,723
19.00	FUND FOR EQUIPMENT PURCHASE		
15.00	Project: Provision of Services for Campaigning and	29,000	
	Project: RTI and Government Oversight by DAI-Progati	306,080	_
		335,080	
20.00	PHONE, FAX, INTERNET, POSTAGE ETC		
20.00	Paid during the year	340,679	282,408
	Less: Adjustment for previous year's expenses	(4,749)	
	For Receipts & payment Account	335,930	282,408
	Add. Provision for outstanding bills	11,264	4,028
		347,194	286,436
21.00	UTILITY BILLS (Electricity, Gas, Water etc.)		
	Paid during the year	88,611	88,921
	Add. Provision for outstanding Water bills		1,000
	Add. Provision for outstanding electricity bills	8,942	9,597
22.00	DONATION ACCOUNTS	97,553	99,518
22.00	Paid during the year	115,480	93,250
	Add. Provision for outstanding bills	,	1,000
	•	115,480	94,250
22.00	AUDIT FEES		
23.00	Paid for UNMC supported Project	10,000	
	For MRDI Core Account (Payable)	35,000	35,000
	Bridging Media and Ethnicity Project		38,250
		45,000	73,250
24.00	PREVIOUS YEARS ADJUSTMENT ACCOUNT		
24.00	Received against previous years expenses	121,865	225,894
	Less: Previous years Bank charges	121,000	(1,000)
	Less: Bills Receivable unrealized	(27,608)	
	Less: Previous years Expenses	(56,026)	
	Add: Adjustment for provious users and	38,231	224,894
	Add: Adjustment for previous years expenses	38,231	42,061 266,955
		30,231	200,000
25.00	PAYMENT OF OUTSTANDING LIABILITIES		
	Outstanding liabilities for 2008-2009	600,112	
	Less : Unpaid (Inam Ahmed)	(51,300)	
	Paid during 2009-2010	548,812	<u> </u>
26.00	PURCHASE OF FIXED ASSETS		
20.00	Power Generator	102,250	
	Furniture & fixture	310,683	91,403
	Office equipments & Furniture (MCAP Project)	-	401,931
	Office equipments Purchase (RTI Project)	306,080	-
	Office equipments Purchase (UNMC Project)	29,000	-
	ander Via		

		AMOUNT I	N TAKA
	Ö.	2009-2010	2008-2009
	Office Equipments	137,751	89,252
	Telephone Installation	22,100	11,000
	Interior Decoration	45,500	-
	Books	9,698	3,342
	Total Purchase	963,062	596,928
	Less: Outstanding (Furniture & fixture-Air Cooler)	(90,000)	
	Total	873,062	596,928
27.00	ADMINISTRATIVE & OVERHEAD CHARGES		
	UNMC supported Project	123,020	
	MCAP Project	139,419	
	RTI Project	332,600	
	Total	595,039	



Management and Resources Development Initiative (MRDI) SCHEDULE OF FIXED ASSETS AS ON 30.06.2010

ā			ORIGINAL COST	LCOST			٥	DEPRECIATION	NO		WRITTEN DOWN
ź	PARTICULARS	Ason	During the year	he year	Total as on	Rate	Unito	During the year	he year	Total as on	30.06.2010
		01.07.2009	Addition	Written off	30.06.2010	£	30.06.2009	Charge	Adjust.	30.06.2010	
2	FURNITURE & FIXTURE:										
=	Table	194,941			194,941	15%	82.111	28,518		110,629	84,312
5		76,084	50,883	11,679	115,288	30%	60,414	24,075	10,248	74,241	41,047
5		150,185	13,500		163,685	15%	64,231	24,122		88,353	75,332
7		2,950			2,960	20%	2,949			2,949	+
ψ,	Ceiling Fan	40,075			40,075	20%	19,280	7,325	٠	26,606	13,470
9.	Walfan	7,900	8,300	1,500	14,700	25%	7,899	2,075	1,500	8,474	8,226
1.7	Aluminium Ledder	1,980			1,980	909	1,979	٠		1,979	•
÷.	Air cooler	197,000	238,000		435,000	20%	88,200	87,000		175,200	259,800
6	Interior Decoration	113,268	45,500		158,768	20%	45,306	31,753		77,059	81,707
П	Sub-Total	784,381	356,183	13,179	1,127,385		372,389	204,868	11,748	565,489	561,896
5.0	OFFICE EQUIPMENT:										
23		380,240	91,760		472,000	30%	298,499	78,876	-	377,376	94,625
22		22,500	18,241	22,500	18,241	30%	22,489	5,472	22,500	5,471	12,770
53		112,279	27,750	2,700	137,329	30%	108,303	17,850	2,700	123,453	13,876
4.5	$\overline{}$	117,000	•	•	117,000	30%	116,999			116,999	-
5.5	Fax Machine, Scanner & dish setup	117,262	•		117,262	30%	84,674	25,183	•	109,857	7,405
5.6	Casettee Player, Television, Camera etc.	21,930			21,930	30%	21,929			21,929	-
23	Honda Power Generator		102,250		102,250	30%		20,450		20,450	81,800
5.8		319,830	٠		319,830	30%	143,923	95,949		239,872	79,958
5.9		447,450			447,450	30%	447,449			447,449	-
2.10	Equipments of DAI & UNMC Project		335,080		335,080	30%		100,525		100,525	234,555
- 1		1,538,491	575,081	25,200	2,088,372		1,244,275	344,305	25,200	1,563,380	524,992
3.0											
3.1	$\overline{}$	73,668			73,668	88					73,648
3.2	Telephone, Mobile & intercom set	115,869	22,100	21,815	116,154	50%	104,368	16,551	21,815	90,104	17,050
		189,537	22,100	21,815	189,622		104,368	16,551	21,815	99,104	90,718
6											
4	Office Equipments (Computer, printer & Camera)	307,219			307,219	30%	92,165	92,165		184,330	122,889
혛	Furniture & foture (Almira, Shelf & chair)	94,712	٠	•	94,712	9609	16,960	16,960		33,920	80,792
	Sub-Total	401,931			401,931		109,125	109,125		218,250	183,681
6	REFREGERATOR	10,000		•	10,000	25%	6666			9,999	+
		10,000			10,000		666'6			8,999	-
9,0	BICYCLE	3,900			3,900	20%	2,340	780		3,120	780
П	Sub-Total	3,900			3,900		2,340	780		3,120	780
9.0	BOOKS	12,682	9,698		22,380	20%	6,204	4,476	٠	10,680	11,700
П	Sub-Total	12,682	9,698	•	22,380		6,204	4,476		10,680	11,700
	Grand Total	2,940,922	963,062	60,194	3,843,790		1,848,680	680,105	58,763	2,470,022	1,373,768



